WHY INVEST IN ENERGY SAVINGS



3 KEY REASONS TO INVEST IN ENERGY SAVINGS

THREE REASONS TO INVEST IN THE SECTOR

SAUDI ARABIA IS ONE OF THE LARGEST ENERGY CONSUMER WITH INCREASING ELECTRICITY TARIFFS



• Saudi Arabia ranks 2nd within the top 20 largest producers worldwide for energy consumption per capita

- 8,954 Kwh per capita in 2018
- >%5 yearly consumption growth

• Electricity tariffs increased twice over the past 5 years

• Expect to increase in the future

• Lowering the energy demand, through energy efficiency projects, is crucial going forward to render electricity consumption sustainable



GOVERNMENT COMMITMENT TO SUPPORT THE DEVELOPMENT OF THE ENERGY SAVINGS SECTOR



• Leveraging Saudi Energy Efficiency Center (SEEC) as the key entity and unique interface responsible for the whole energy efficiency sector Leveraging the Royal Decree mandating all government entities to undergo energy efficiency retrofits

• Introducing new regulations (e.g. ESCO licensing, legal framework, incentives) and standards (e.g. measurements)

 Investing in human capital for building capabilities in the energy sector (e.g. certifications and trainings)

 Promoting public awareness campaign aimed at facilitating private investment in energy efficiency (e.g. showed interest of households in saving energy)

TARSHID, ESTABLISHED TO FACILITATE THE PUBLIC BUILDINGS ENERGY SAVINGS



• TARSHID, a newly-established company with approx. 500\$ M capital, is responsible to support the development of energy projects in the public sector partnering with private investors (i.e. ESCOs) - Funding energy efficiency project development

- Building capabilities of traditional ESCOs

 Royal decree gives the Super-ESCO an exclusive mandate to retrofit all government entities and public facilities

- Plan is to manage the energy retrofit of government and public buildings
- >260,000 government subscribers
- >3 M Street lights poles

SAUDI ARABIA RANKS 11TH WORLDWIDE FOR ANNUAL ELECTRICITY PRODUCTION

ANNUAL ELECTRICITY PRODUCTION (TWH) AND CONSUMPTION-PER-CAPITA RANKING (#) WITHIN TOP 20 LARGEST PRODUCERS



Ranking of production-per-capita within top 20 energy producers

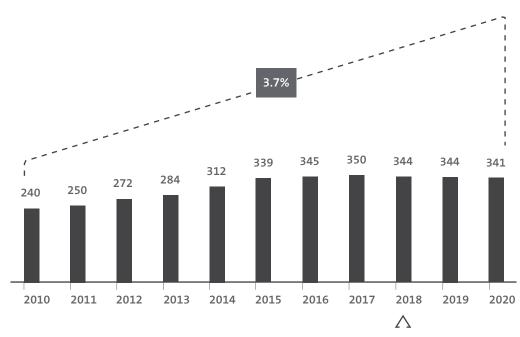
Note: 2021 values, TWh stands for TeraWatt-hours; Source: British Petroleum Statistical Review of World Energy June 2021; British Petroleum Statistical Review of World Energy 2021 workbook: Statistical review of world energy 2021



ENERGY PRODUCTION GREW AT 3.7% ANNUALLY, **EXPECTED TO CONTINUE AROUND 4%**

HISTORICAL AND FORECASTED ENERGY PRODUCTION

Values in TWh



ELECTRICITY GENERATION

6 CAGR

SAUDI ELECTRICITY GENERATION FUELED BY

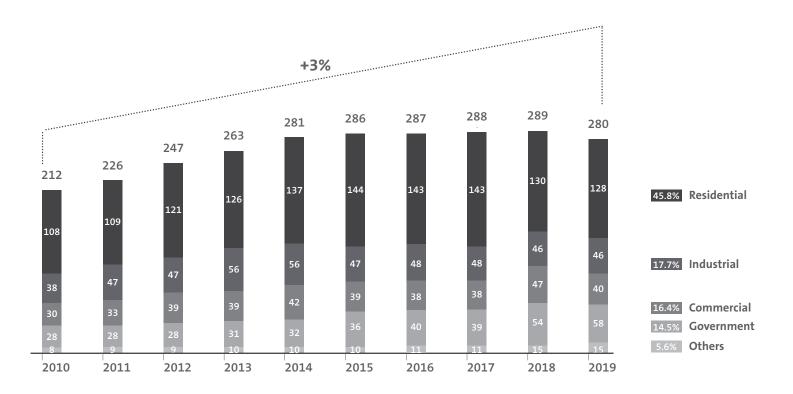
- CRUDE OIL 40% - NATURAL GAS 52%

- STEAM 8%

ON DEMAND SIDE, ENERGY CONSUMPTION GREW AT %3 ANNUALLY

HISTORICAL ENERGY CONSUMPTION VALUES IN TWH

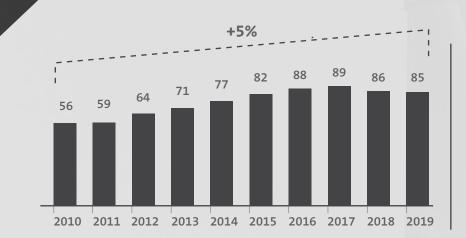
2010-2019 breakdown





ENERGY EFFICIENCY BECOMES CRUCIAL TO RENDER ENERGY PRODUCTION AND CONSUMPTION SUSTAINABLE

LICENSED POWER CAPACITY, GROWING AT 5% ANNUALLY,... HISTORICAL VALUES (GW)



SOURCE BREAKDOWN 2019 data

- 44.7% steam turbines
- 34.7% gas turbine
- 19.6% combined cycle
- 0.5% diesel generator
- 0.5% Renewable energy

... MAKES ENERGY EFFICIENCY CRUCIAL FOR SUSTAINABILITY

SERIOUS COMMITMENT TO DEVELOP ENERGY EFFICIENCY POLICIES FOR A SUSTAINABLE DEVELOPMENT

Source: Water & Electricity Regulatory Authority Statistical Booklets 2019

POWER TARIFFS CHANGE: NEW FRAMEWORK INTRODUCED

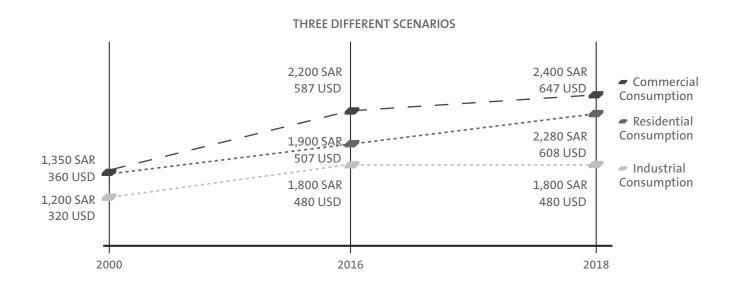
NEW FRAMEWORK INTRODUCED POWER TARIFFS REVISED IN JANUARY 2018 (Halalah/KWh)

	HALALAH /KWH	RESIDENTIAL	COMMERCIAL	AGRICULTURAL & CHARITIES	GOVERNMENTAL	INDUSTRIAL	PRIVATE
	0-6000	18	20	16	32	18	21
ſ	6000+	30	30	20	52	TO	
			///////				//////

COMPARISON

2000 vs. 2016 vs. 2018

SIMULATION FOR A 10,000 KWH CONSUMER IN THREE DIFFERENT SCENARIOS





GOVERNMENT COMMITMENT

GOVERNMENT COMMITMENT TO SUPPORT THE DEVELOPMENT OF THE ENERGY SAVINGS SECTOR

DEDICATED ENTITIES

REGULATIONS AND STANDARDS

PUBLIC AWARENESS

9

GOVERNMENT COMMITMENT





- Established dedicated entities aimed at developing the Saudi energy efficiency sector
- Saudi Energy Efficiency Center
- TARSHID
- ESCO committee



- Introduced new regulations and energy standards, when applicable
- Kingdom M&V user guide
- ESCO licensing requirements
- Control of licensed ESCO document





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 Developed human capital initiatives and public awareness campaigns
 Households and firms to heavily invest in energy applications and solutions

DEDICATED ENTITIES



SAUDI ENERGY EFFICIENCY (SEEC) AS UNIQUE ENTITY RESPONSIBLE FOR ENERGY EFFICIENCY

- Unifying efforts of governmental and non-governmental agencies
- Supporting and preserving the national wealth of energy resources
- Contributing in the development of the national economy
- Achieving the lowest levels of possible consumption



KEY AREAS WITHIN THE MANDATE

1

Design and provide mechanisms to address Invest in human capital the public buildings energy efficiency e.g., certifications and trainings *e.g., TARSHID initiative*

2

- Provide regulatory framework and licensing; evaluation criteria for certification
- Background and credentials
- Technical capabilities
- Staff capacity
- Financial robustness

3

Invest in human capital e.g., certifications and trainings

4

Set measurement and verification plans to assess energy efficiency results



REGULATIONS AND STANDARDS

NEW REGULATIONS AND STANDARDS TO PROVIDE CLEAR GUIDELINES ON ENERGY EFFICIENCY PROGRAMS

REGULATIONS: LICENSING, LEGAL FRAMEWORK, INCENTIVES

LICENSING	 Three step process for ESCOs licensing Application (different type of licenses) Recommendation (technical review) Endorsement (final decision)
LEGAL FRAME- WORK	 Defined by three guidelines Kingdom M&V user guide Company types (ESCO, audit, engineering) Control of licensed ESCO documents
INCENTIVES	 Preset by guidelines and a royal mandate Royal decree mandates retrofitting public entities through TARSHID Industrial energy efficiency framework ESCO license gives access to the entire market of ESCOs in the Kingdom (public, commercial, industrial, residential)

- STANDARDS: MEASUREMENT AND VERIFICATION

M&V process is a critical enabler to the success of guaranteed savings contracts. Three key benefits:

Validated savings:	
- Confirming project	energy
savings	
- Validating guarante	eed
performance	
- Facilitating persiste	nce of
savings	

1

2

Minimized disputes: - Bringing visibility to financing entities - Providing a risk management tool to funders

3

Ensured clarity - Unifying definition, terminology and procedures - Improving communication and understanding



PUBLIC AWARENESS

HUMAN CAPITAL DEVELOPMENT AND PUBLIC AWARENESS ARE KEY ENABLERS FOR ENERGY EFFICIENCY

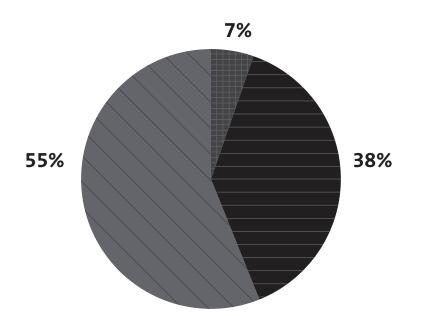
HUMAN CAPITAL DEVELOPMENT

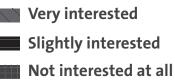
VOCATIONAL AND TECH- NICAL TRAINING	 Technical and Vocational Training Corporation (i.e., College of Excellence, Saudi Skills Standards) course development National power academy collaboration 				
COLLABORATIONS WITH UNIVERSITIES	 University course development (e.g., King Saud University, King Fahd University of Petroleum and Minerals) Energy efficiency center collaboration 				
PROFESSIONAL TRAINING	 Collaboration with industrial players (e.g., Saudi Electricity Company, SABIC, Aramco) to offer international certification (e.g., energy management, energy audit, energy measurement and verification) 				
PUBLIC AWARENESS					
MEDIA PLAN	 Developed media content Identified media channels with optimal outreach (e.g., TV talk shows, social media, publications) Planned frequency of media appearances 				
CONFERENCES AND SEMINARS	 Aimed at attracting traditional ESCOs into the Kingdom through Participation in local and international industry conferences and seminars Conducting workshops to encourage capable companies into becoming licensed Saudi ESCOs 				

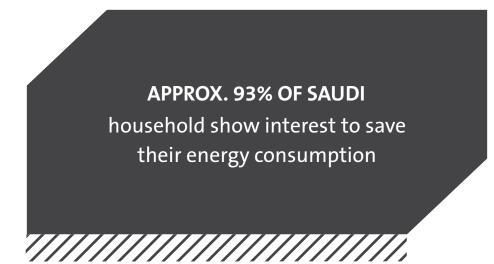
PUBLIC AWARENESS

PEOPLE SHOW INTEREST TO SAVE ENERGY

NUMBER OF HOUSEHOLDS INTERESTED IN REDUCING ELECTRIC POWER IN SAUDI ARABIA (%)









TARSHID ESTABLISHED

SAUDI TARSHID AREAS OF MANDATE

TARSHID OBJECTIVE

BUILD THE SAUDI TARSHID MARKET FOSTERING THE DEVELOPMENT OF THE ENERGY SERVICE SECTOR IN SAUDI ARABIA

- FUNDING ENERGY EFFICIENCY PROJECTS

- BUILDING CAPABILITIES OF TRADITIONAL ESCOS



ENERGY BUILDING RETROFITS

Government and public facilities as initial scope - 70% of overall projects

- 260,000 facilities estimated across the whole country

- >3 M Street lights poles



ENERGY ADVISORY SERVICES

Landscaping phase

- Still under discussion/evaluation

- Consulting for audit, demand response, renewables, etc.

TARSHID ESTABLISHED

SAUDI TARSHID INTRODUCED AS KEY INTERFACE BETWEEN CUSTOMERS AND TRADITIONAL ESCOS

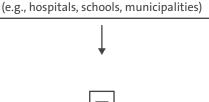
NUMBER OF HOUSEHOLDS INTERESTED IN REDUCING ELECTRIC POWER IN SAUDI ARABIA (%)

 Implement projects for untapped public sector

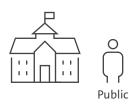


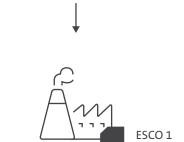
Facilitate existing traditional ESCOs activity

TARSHID









(e.g., capacity building, financing)



ESCO 2



ESCO 3



TARSHID ESTABLISHED

SAUDI TARSHID INTRODUCED AS KEY INTERFACE BETWEEN CUSTOMERS AND TRADITIONAL ESCOS

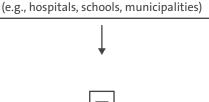
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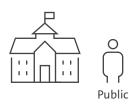


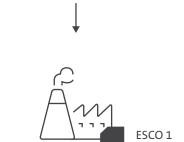
Facilitate existing traditional ESCOs activity

TARSHID









(e.g., capacity building, financing)



ESCO 2



ESCO 3





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ENERGY RETROFITS

ENERGY BUILDING RETROFITS

UP TO 30% SAVINGS AFTER UNDERGOING REFIT TO INCREASE ENERGY EFFICIENCY



ENERGY RETROFITS

Construction process aimed at renovating existing buildings with the aim of upgrading the energy performance - 260,000 facilities estimated across the whole country - Improving energy efficiency, decreasing the equipment power demand

 For new buildings, advisory services (e.g.,energy procurement, renewables)

Source: Saudi Arabia's Vision for 2030; The Saudi Arabia's Public Investment Fund Program; https://www.theguardian.com/environment/2012/jun/08/energy-efficiency-carbon-savings; https://ipfs.io/ipfs/QmXoypizjW3WknFiJnKLwHCnL72vedxjQkDDP1mXWo6uco/wiki/Deep_energy_retrofit.html;





Invest Saudi is Saudi Arabia's nation-wide investment brand, designed to enable the clear, unified and effective communication of the Kingdom's investment opportunities to global and domestic investors and private sector businesses.

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